# Skokie Park District Goals 2017-18

May 1, 2017

| May 1, 2017  |            |          |   |                                       |                |  |
|--|------------|----------|---|---------------------------------------|----------------|--|
|  | Start Date | End Date | Responsible Staff                             | Core Value/Mission<br>Statement Focus | Status         | Comments   |
| Administration   |            |          |   |                                       |                |  |
| Update refund request procedures to accommodate online and phone in options                                | Feb-17     | Apr-17   | Tuft/Marquardt                                | Service                               | Moved to 17/18 | Refund policy has been put on hold due to the recent Rec Trac upgrade, this would effect<br>updating any procedures. Michelle, Jon, Vilma and Crystal need to meet to finalize policy before |
| Review core values to determine if diversity should be added   | May-17     | Dec-17   | Ohrlund/Tuft/Marquardt                        | Service                               | Moved to 17/18 |  |
| Establish online registration procedures for picnic permits  | May-17     | Apr-18   | Tuft/Kirland/Putziger                         | Service                               | Underway       |  |
| Develop Credit card storage policy/procedure   | May-17     | Apr-18   | Tuft/Putziger/Schmidt                         | Service                               |                |  |
| Oversee Weber renovation project to completion   | May-17     | Oct-17   | Tuft/Guynn                                    | First Rate Facilities                 | Underway       |  |
| Plan development of new Park Services facility   | Jan-17     | Apr-17   | Ohrlund/Rea/Park Services<br>Staff            | First Rate Facilities                 | Underway       |  |
| Administration - Diversity   | I          |          |   |                                       |                |  |
| Implement District wide "Welcome" signs at all District facilities   | May-17     | Jan-17   | Marquardt/Bottorff                            | Openess                               |                | Smaller versions of the sign would be put at District parks.   |
| Implement District wide nametags that highlight what additional languages staff are fluent in.             | May-17     | Jan-18   | Marguardt/Bottorff                            | Openess/Service                       |                | Nametags would have the staff members name written in the language they are fluent in.   |
|  |            |          |   |                                       |                | This list would be available at all facilities. Staff on the list would be on call for any translating   |
| Establish a translator list of staff and possibly community members  | May-17     | Apr-18   | Marquardt/Bottorff                            | Openess/Service                       |                | assistance.  |
| Develop immigrant/refugee program policy for fee discounts   | May-17     | Apr-18   | Tuft/Marquardt                                | Service                               |                |  |
| Capital Improvement Projects   | 1          |          |   |                                       |                |  |
| Central Park - color coat tennis courts  | -          |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Devonshire Park - color coat basketball courts   |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Devonshire Park - Color Coat Daskeldan Coarts  |            |          | Runkle  | First Rate Facilities                 |                |  |
| Devonshire Aquatic Center - replace live well pump and motor   |            |          | Runkle  | First Rate Facilities                 |                |  |
| Emily Oaks Nature Center - agreenhouse replacement   |            |          | Hansen  | First Rate Facilities                 |                |  |
| Emily Oaks Nature Center - greenhouse replacement  |            |          | Hansen  | First Rate Facilities                 |                |  |
| Hamlin Park - install drinking fountain in park and remove the shelter one                                 |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Laramie Park - color coat basketball and tennis courts   |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Lawler Park - hard court renovations to include rebuilding the basketball courts to include Fut-sol soccer |            |          | Rea/Park Services Staff                       | First Rate Facilities,<br>Innovation  |                |  |
| Main Hamlin Tennis Complex - color coat tennis courts  |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Skokie Water Playground - replace main pool heater   |            |          | Runkle  | First Rate Facilities                 |                |  |
| Oakton Community Center - replace sink counters in restrooms   |            |          | VanHyning                                     | First Rate Facilities                 |                |  |
| Norman Schack Park - replace and renovate playground, paver & concrete repairs                             |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Norman Schack Park - color coate tennis courts   |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Skokie Sports Center - rebuild target greens   |            |          | Lee/Savoie                                    | First Rate Facilities                 |                |  |
| Terminal Park - color coat tennis court  |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Weber/Skatium - upgrade energy management system, add Zero Zone system US Comm.                            |            |          | Gallagher/Tuft                                | First Rate Facilities                 |                | Skatium Main & Studio Controls   |
| Weber/Skatium - replace main rink flat roof  |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Weber/Weber Leisure Center - replace Weber and gym roof  |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                |  |
| Weber/Weber Leisure Center - replace gym score boards and controls   |            |          | Marquardt/DeLeonardis                         | First Rate Facilities                 |                |  |
| Weber/Weber Golf Course - crack repairs and path resealing   |            |          | Lee/Savoie                                    | First Rate Facilities                 |                |  |
| Village bike path - install outdoor fitness stations   |            |          | Rea/Park Services Staff                       | Innovation                            |                |  |
| Skokie Sport Park East - design development  |            |          | Ohrlund                                       | Innovation                            |                |  |
| Weber/Weber Leisure Center & Fitness First renovation  |            |          | Tuft/Guynn/Weber & FF Staff                   | First Rate Facilities                 |                |  |
| Service Center - design and renovation of new Park Services building                                       | May-17     | Apr-18   | Ohrlund/Rea/Park Services<br>Staff            | First Rate Facilities                 |                |  |
| Park Services  | [          |          |   |                                       |                |  |
| Rebuild/regrade infields at:   | -          |          | Gacki/Parks Staff                             | First Rate Facilities                 | Underway       |  |
| Expand the electronic facility inspections (Emily Oaks Nature Center)                                      | May-17     | Apr-18   | Kirland                                       | First Rate Facilities                 | Underway       |  |
| Redesign three Park ID sign Landscape beds -   |            |          | Ames/Landscape Staff                          | Innovation                            |                |  |
| Modify Picnic tables to comply with ADA Guidelines   |            |          | Hacker/Operations Staff                       | First Rate Facilities                 |                |  |
| Refinish ID signs -  | May-16     | Jul-16   | Ames/Hacker/Landscape and<br>Operations Staff | Integrity                             | Completed      |  |
| Analyze use of BB/tennis courts to consider conversion to hardcourt soccer or other use                    |            |          | Rea/Park Services Staff                       | First Rate Facilities                 |                | Lawler being converted. Analysis continues   |
| Repaint playground structures at several locations   |            |          | Hacker/Operations Staff                       | First Rate Facilities                 |                |  |
| Replenish playground surfacing (Engineered Wood Fiber) at several locations                                |            |          | Hacker/Operations Staff                       | First Rate Facilities                 |                |  |
| Recertify as Certified Playground Safety Instructor (CPSI)   |            |          | Hacker/Operations Staff                       | Safety                                |                |  |

| Keep current all Distinguished Agency files, documents and calendar | May-17 | Apr-18 | Kirland                     | Service | On going |
|---|--------|--------|-----------------------------|---------|----------|
| Tree inventory and landscape design for 7500 Frontage Road          |        |        | Ames/Landscape Staff        |         |          |
| New landscape design for Fitness First                              |        |        | Ames/Landscape Staff        |         |          |
| PDRMA Review  | May-17 | Oct-17 | Kirland/Park Services Staff | Safety  | Underway |

# Business Services/IT

| Meet and/or exceed FY 2017-2018 Budget         | May-17 | Apr-17 | WGS All Staff | Sound Fiscal Management | Ongoing    |
|--|--------|--------|---------------|-------------------------|------------|
| Stay up on Health Care Reform                  | May-17 | Apr-18 | Lynn          | Sound Fiscal Management |            |
| Complete FY 2017 Audit by September 2017       | May-17 | Sep-17 | WGS NP        | Sound Fiscal Management |            |
| Successful "Fire-Up" of 7500                   | May-17 | Dec-17 | IT Boys       | Innovation              |            |
| Move IT Department to 7500                     | Aug-17 | Dec-17 | IT Boys       | Innovation              |            |
| Annual ypdates to Investmenbt Policy if needed | Oct-17 | May-18 | WGS           | Sound Fiscal Management |            |
| Improve Flow/accuracy of invoice processing    | May-17 | Apr-17 | WGS/NP/SC     | Sound Fiscal Management |            |
| Internal Control of credit card information    | May-17 | Oct-17 | DP/WGS/MT     | Sound Fiscal Management | carry over |

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|   | Start Date | End Date | Responsible Staff                 | Core Value/Mission<br>Statement Focus | Status | Comments  |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   | -          |          |                                   |                                       |        |   |
| Recreation, Revenue Facilities, Safety and Marketing <u>Administration</u>  |            |          |                                   |                                       |        |   |
| Enhance evaluation procedures for programs, camps, etc.   | May-17     | Aug-17   | Marquardt                         | Service                               |        | Trends Task Force was assigned this goal. It has been made a priority for 2017/18   |
| Develop performance measures, customer requirements and business plans for all core program areas   | May-17     | Jan-18   | Marquardt                         | Sound Fiscal Management               |        | Trends Task Force was assigned this goal.   |
| Recreation staff are enocurage to attend two training sessions in their respected field. These are in<br>addition to IPRA and/or IPRA conference training sessions. | May-17     | Apr-18   | Marquardt                         | Service/Innovation/<br>Commitment     |        | It is necessary to keep up to date with the current trends and policies to annually attend<br>additional training sessions. |
|   | Widy 17    | Api 10   | Marquarut                         | communent                             |        | during a during sessions.   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
|   |            |          |                                   |                                       |        |   |
| Athletics   |            |          |                                   |                                       |        |   |
| Build on existing youth development sports through D219 feeder sports with potential to expand and offer<br>for additional sports for elementary grades .           | Jun-17     | Apr-17   | Bob Deleonardis                   | Community Partnership                 |        |   |
| Develop and expand more summer sport specific camps within the High Schools as well as contractually.   | Jun-17     | Apr-17   | Bob Deleonardis                   | Community Partnership                 |        |   |
| Host a cultural specific event to encourage resident non-users to learn about specific programs   | Aug-17     | Apr-17   | Bob Deleonardis                   | Diversity                             |        |   |
| Expand use of social media for marketing of programs/special events/scheduling  | Jun-17     | Dec18    | Bob Deleonardis                   | Innovation                            |        |   |
|   |            |          |                                   |                                       |        |   |
| Emily Oaks Nature Center  |            |          |                                   |                                       |        |   |
| Hire and train new Program Naturalist (teen and adult programming and outdoor recreation trips)   | Jan-18     | Apr-18   | Lee Hansen                        | Service                               |        | Carry-over from 2017. Pursue when Program Naturalist position is vacated.   |
| Install new work stations for staff who are currently without desks, phones or computers.   | May-17     | Dec-17   | Lee Hansen                        | Innovation                            |        |   |
| Explore expansion of outdoor play area for tot programming.   | Aug-17     | Mar-17   | Lee Hansen                        | Creativity                            |        |   |
| Install swale/rain garden along west perimeter of Nature Center.  | Jun-17     | Apr-17   | Lee Hansen                        | Environmental Stewardship             |        |   |
| Investigate staff scheduling options at the front desk due increased visitor attendance on weekends.  | May-17     | Jul-17   | Lee Hansen                        | Service                               |        |   |
| <u>Skokie Heritage Museum</u>   |            |          |                                   |                                       |        |   |
| Develop events to celebrate the Museum's 25 <sup>th</sup> Anniversary. (Amanda and Kaitlin)   | May-17     | Nov-17   | Amanda Hanson and Kaitlin<br>Pell | Creativity                            |        |   |
| Develop more summer outdoor programming   | May-17     | Sep-17   | Amanda Hanson and Kaitlin<br>Pell | Creativity                            |        |   |
| For photo usage requests, set-up means to pay online and develop way to have the requestors be able<br>download images online.                                      | May-17     | Dec-17   | Amanda Hanson                     | Innovation and Service                |        |   |
| Look into the feasibility of and process necessary for an emergency preparedness plan for the archives.   | May-17     | Apr-17   | Amanda Hanson                     | Commitment                            |        |   |
| Begin scanning process for SPD board minutes.   | May-17     | Apr-17   | Amanda Hanson                     | Innovation                            |        |   |
| Continue National Registry application process  | Jan-17     | Sep-17   | Amanda Hanson                     | Innovation                            |        |   |
| Veterans' Park Brick project development  | Mar-17     | May-17   | Amanda Hanson                     | Community Partnerships                |        |   |
|   |            |          |                                   |                                       |        |   |
| Oakton Community Center   |            |          |                                   |                                       |        |   |
| Re-brand senior programs into active adult programs   | May-17     | Apr-18   | Sullivan, VanHyning               | Innovation<br>Sound Financial         |        |   |
| Convert light fixtures in program rooms to LED fixtures   | Sep-17     | Dec-17   | VanHyning                         | Management                            |        |   |
| Develop and implement new system to monitor lounge area   | May-17     | Dec-17   | Sullivan, VanHyning               | Innovation                            |        |   |
| Replace countertops and sinks in restrooms  | Sep-17     | Dec-17   | VanHyning                         | First Rate Facilities                 |        |   |
| Develop a new training system for drivers of 15 passenger vans  | Nov-17     | Mar-18   | Sullivan, VanHyning               | Commitment                            |        |   |
| Expand offerings for Exploritorium birthday party packages  | Sep-17     | Dec-17   | Amato                             | Innovation                            |        |   |
| Offer one new creative class for active adults  | Sep-17     | Apr-18   | Sullivan                          | Innovation                            |        |   |

Create online reservation system for Oakton facility rentals

Expand the use of social media for programs at Oakton

Offer online registration for SPACE program

### Devonshire Cultural Center

| Deve  | nshire Cultural Center  |           |         |                              |                             |
|-------|---|-----------|---------|------------------------------|-----------------------------|
|       |   |           |         |                              | Creatvitiy and Sound Fiscal |
| Rebu  | ild the participation and revenue for the Visual Arts program                                     | 5/1/17    | 4/30/18 | Kathy Day                    | Management                  |
|       |   |           |         |                              | Innovation and Sound Fiscal |
| Deve  | lop and implement new ad sale guidelines  | 9/1/17    | 1/1/18  | Robin Horwitz                | Management                  |
| Impl  | ment the use of a list of on-call staff who assist when customers need translation services. (at  |           |         |                              |                             |
| Devo  | nshire)   | 5/1/17    | 1/1/18  | Robin Horwitz                | Diversity                   |
|       |   |           |         |                              | Innovation and Community    |
| Devi  | e a plan for better storage of theatre set pieces and equipment via storage outside the facility. | 1/1/18    | 4/30/18 | Robin Horwitz/Evans Poulos   | Partnership                 |
|       |   |           |         | Robin Horwitz, Caryn Watson, | Innovation, Service and     |
| Rese  | arch availability of green tickets and programs (digital) for playhouse shows                     | 5/1/17    | 12/1/17 | Kathy Day                    | Creativity                  |
|       |   | - /4 /4 - |         |                              |                             |
| Add   | electronic signage indicating activity location in the building.                                  | 5/1/17    | 1/1/18  | Robin Horwitz, Jim Bottorf   | Creativity and Service      |
|       |   | - / / /   |         |                              | Innovation and Sound Fiscal |
| Explo | re the possibility of wine/beer sales for Devonshire adult oriented events.                       | 5/1/17    | 1/1/18  | Robin Horwitz                | Management                  |
| -     |   | - / / /   |         | Robin Horwitz, Caryn Watson, | •                           |
|       | nd use of social media for marketing programs.  | 5/1/17    | 1/1/18  | Kathy Day                    | Creativity                  |

May-17

Jan-18

Aug-17

Apr-18

Apr-18

Dec-17

Sullivan, Amato, Eschker

Eschker

Zeid

Innovation

Service

Innovation

### Tot Learning Center

| Receive NAEYC reaccrediatation for 2018   | Oct-17 | Sep-18   | Fouzia Khan & TLC FT Staff                                | Program Management                                |
|---|--------|----------|---|---|
| Renew DCFS IL license for another 3-year term.  | Jun-17 | Dec-17   | Fouzia Khan & TLC FT Staff                                | Program Management                                |
| Recruit/bring on board a music enrichment class for ALL children enrolled at TLC.<br>Integrate Diversity in TLC curriculum. Subsequently, plan, organize and host a diversity and/or multi- | May-17 | Oct-17   | Fouzia Khan   | Creativity and Service<br>Innovation, Service and |
| cultural family event at TLC.<br>Develop programming to provide children the opportunity to gain hands-on experience in   | May-17 | Feb-18   | Fouzia, TLC FT staff & PPC<br>Talking Fram Staff & Fouzia | Creativity  |
| planting/harvesting and eating healthy foods.   | May-17 | 4/301/18 | khan  | Innovation & Creativity                           |

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|---|------------------|------------------|---------------------------------------|---|--------|--|
|   |                  |                  |                                       |   |        |  |
| Safety  |                  |                  |                                       |   |        |  |
| Successfully complete the PDRMA Loss Control Review Program   | May-17           | Nov-17           | Runkle/Safety Committee               |   |        |  |
| <u>Skatium</u>  |                  |                  |                                       |   |        |  |
| Install elecronic security door to ramp in Skatium main office  | Aug              | Sep-17           | Gallagher                             | First Rate Facilities   |        |  |
| Develop new marketing strategies to increase participation in LTS hockey  | Aug-17           | Mar-18           | Glickman                              | First Rate Facilities   |        |  |
| Replace 2011 sport vending machine with dual purpose machine - sport and snack  | Jun-17           | Apr-18           | Gallagher                             | Fiscal Management   |        |  |
| Enter into new service contract for roof top units  | Sep-17           | Apr-18           | Gallagher                             | First Rate Facilities   |        |  |
| Aquatics  |                  |                  |                                       |   |        |  |
| Install pool heaters for main pool at SWP & Lap Pool at DAC   | May-17           | Jun-17           | Runkle                                | First Rate Facilities   |        |  |
| Convert Splash passes to new rectrac  | May-17           | Sep-17           | Runkle                                | Innovation & Service  |        |  |
| Update locker room floors at SWP & DAC  | May-17           | Jun-17           | Runkle                                | First Rate Facilities   |        |  |
|   |                  |                  |                                       |   |        |  |
| Golf  |                  |                  |                                       |   |        |  |
| Oversee installation of new Mondo flooring on golf range deck   | May-17           | Jun-17           | Lee                                   | First Rate Facilities<br>First Rate Facilities, Service, Fiscal |        | Project start dependent on warm temps for proper adhesion.           |
| Oversee renovation of golf landing field including target greens, irrigation & drainage   | May-17           | Apr-18           | Lee / Savoie                          | Management  |        | Improving sightlines for customers, reduced maintenance costs        |
| Oversee security camera and software replacement  | May-17           | Nov-17           | Lee / Hunt                            | First Rate Facilities   |        | Improved system leading to better security monitoring                |
| <u>Marketina</u>  |                  |                  |                                       | Openness, Innovation, &   |        |  |
| Manage the reconstruction of the Park District's website  | May-17           | Dec-17           | Bottorff                              | Service   |        | Project should be complete in 6-9 months, but no guarantees          |
| Co-facilitate the staff diversity task force  | May-17           | Apr-18           | Marquardt/Bottorff                    | Openness/Service<br>Openness, Innovation, &                     |        |  |
| Manage the implementation of Facebook "events" and "offers" features  | May-17           | Apr-18           | Bottorff/Pozner                       | Service<br>Openness, Innovation, &                              |        |  |
| Manage the software training and the rebuild of the Scream Scene and Backlot Bash websites on a new<br>platform   | May-17           | Apr-18           | Bottorff/Walker                       | Service   |        | The current website platform for these sites are no longer supported |
| Manage staff training on the new Park District website Content Management System  | Jan-18           | Apr-18           | Bottorff/Pozner/Walker                | Openness, Innovation, &<br>Service                              |        |  |
| Train marketing staff in operation of Edens Billborad and conceptualize appropriate targeted ads for that<br>marketing vehicle  | May-17           | Apr-17           | Bottorff/Pozner/Walker                | Openness, Innovation  |        |  |
| <u>Weber/Fitness First</u><br>Complete Weber Center renovation, including FF&E selection and bidding process, successfully manage<br>staff and participant experience rotating through the various parts of the construction phasing plan, and<br>oversee public communication pieces | May-17           | Dec-17           | Guynn                                 | First Rate Facilities   |        |  |
| Develop, market, implement, and evaluate new Weber Center youth general interest programs, special<br>events, and birthday party packages   | May-17           | Apr-18           | Guynn / Schnoor                       | Program Management  |        |  |
| Create a cohesive customer experience throughout facility by training and facilitating team building for all<br>part-time staff together  | May-17           | Apr-18           | Guynn / Bever / Reynolds /<br>Schnoor | Openness, Innovation, &<br>Service                              |        |  |
| Implement an online facility rental registration option   | Nov-17           | Apr-18           | Reynolds                              | Service   |        |  |
| Create and implement an evaluation tool for fulltime staff to use on existing programs to make impactful<br>changes in program offerings<br>Develop, implement, and track new fitness member onboarding procedures  | Sep-17<br>Sep-17 | Apr-18<br>Feb-18 | Schnoor<br>Bever                      | Program Management<br>Innovation & Service                      |        |  |

| Mary Amato         | MA     |
|--------------------|--------|
| Steve Ames         | SA     |
| Jim Bottorff       | JB     |
| Sonia Cannon       | SC     |
| Kathy Day          | KD     |
| Bob DeLeonardis    | BD     |
| Nancy Eschker      | NE     |
| John Gacki         | JG     |
| Frank Gallagher    | FG     |
| Mathew Gaudett     | MG     |
| Emily Guynn        | EG     |
| Jeff Hacker        | JH     |
| Lee Hansen         | LH     |
| Amanda Hanson      | AH     |
| Robin Horwitz      | RH     |
| David Hunt         | DH     |
| Fouzia Khan        | FK     |
| Dima Kirland       | DK     |
| Rich Lee           | RL     |
| Jon Marquardt      | JM     |
| John Ohrlund       | JO     |
| Kaitlin Pell       | КР     |
| Nancy Portillo     | NP     |
| Rachel Pozner      | RP     |
| David Putziger     | DP     |
| Mike Rea           | MRR    |
| Scott Runkle       | SR     |
| Alvin Sampath      | AS     |
| Jon Savoie         | JS     |
| Bill Schmidt       | BS/WGS |
| Lynn Seebacher     | LS     |
| Lisa Sullivan      | Lisa   |
| Michelle Tuft      | MT     |
| Crystal Van Hyning | CV     |
| Scott Walker       | SW     |
| Caryn Watson       | CW     |
| Pamel Zeid         | ΡZ     |